The Tile Shop

The Tile Shop Reports Second Quarter 2018 Results; Declares Cash Dividend

July 19, 2018

MINNEAPOLIS, July 19, 2018 (GLOBE NEWSWIRE) -- Tile Shop Holdings, Inc. (Nasdaq:TTS) (the "Company"), a specialty retailer of natural stone and man-made tiles, setting and maintenance materials, and related accessories, today announced results for its second quarter ended June 30, 2018.

Second Quarter Summary

Net Sales Increased 3.9% Comparable Store Sales Declined 1.8% 70.3% Gross Margin Diluted Earnings per Share of \$0.10 Net Income of \$5.0 million; Adjusted EBITDA of \$15.1 million Completed 3 store remodels in Q2; Completed 7 store remodels year-to-date in 2018

Management Commentary

"During the second quarter, we continued to improve our assortment and grow our pro customer base. We also improved our store experience through the combination of store remodel and store merchandising investments. These all have been strong focus areas for our entire company and are key elements of our differentiation and long-term strategy," said Robert Rucker, interim CEO. "We continued to see the signs that we have the right strategy in place, including our improvement in comp sales and our ability to sustain our strong gross margin rate. We feel we are positioning our company well for long-term success as we work to lay the foundation for longer-term achievement of return on capital employed of 20% or greater."

(unaudited, amounts in thousands, except per	Three June	d	Six Months Ended June 30.									
share data)	2018	30,		20	17			118 JU,		20	017	
Net sales	\$ 92,	,914			89,464			184,048			181,599	
Net sales growth ⁽¹⁾	3.9	9 '	%		6.2	%		1.3	%		7.5	%
Comparable store sales (decline) growth ⁽²⁾	(1.8	.8)'	%		0.5	%		(4.4)%		2.7	%
Gross margin rate	70.	.3 .	%		69.7	%		70.3	%		70.0	%
Income from operations as a % of net sales	8.0) (%		13.0	%		7.4	%		13.8	%
Net income	\$ 4,9	958		\$	7,723		\$	8,969		\$	15,732	
Net income per diluted share	\$ 0.1	10		\$	0.15		\$	0.17		\$	0.30	
Adjusted EBITDA	\$15,	,055		\$	18,846		\$	28,818		\$	39,593	
Adjusted EBITDA as a % of net sales	16.	.2 (%		21.1	%		15.7	%		21.8	%
Number of stores open at the end of period	140	0			130			140			130	

⁽¹⁾ As compared to the prior year period.

⁽²⁾ Comparable store sales growth is the percentage change in sales of comparable stores period over period. A store is considered comparable on the first day of the 13th full month of operation. When a store is relocated, it is excluded from the comparable store sales growth calculation. Comparable store sales growth amounts include total charges to customers less any actual returns. Comparable store sales data reported by other companies may be prepared on a different basis and therefore may not be useful for purposes of comparing the Company's results to those of other businesses.

HIGHLIGHTS FOR THE SECOND QUARTER 2018

Net Sales

Net sales increased \$3.4 million, or 3.9%, from \$89.5 million in the second quarter of 2017 to \$92.9 million in the second quarter of 2018. The increase was due to \$5.0 million in net sales generated by stores not included in the comparable store base, partially offset by a comparable store sales decrease of 1.8%, or \$1.6 million. The decrease in comparable store sales in the second quarter was traffic-related due in part to the Company's elimination of advertised price promotions.

Gross Profit

Gross profit increased \$3.0 million, or 4.8%, from \$62.3 million in the second quarter of 2017 to \$65.3 million in the second quarter of 2018. The gross margin rate was 70.3% for the second quarter of 2018 and 69.7% for the second quarter of 2017. The improvement in the gross margin was primarily due to decreased promotional activity.

Selling, General and Administrative Expenses

Selling, general and administrative expenses increased \$7.2 million, or 14.2%, from \$50.7 million in the second quarter of 2017 to \$57.9 million in the second quarter of 2018. The \$7.2 million increase was driven primarily by investments in store and warehouse staff compensation, the addition of regional sales leader positions, costs associated with opening and operating ten new stores over the past twelve months, and increased shipping

costs. Included in the selling, general, and administrative expenses increase during the second quarter of 2018 was approximately \$2.0 million of planned strategic investments in store compensation, regional sales leadership, website design, and customer relationship management capabilities. For the six months ended June 30, 2018, there was approximately \$4.0 million of planned strategic investments in store compensation, regional sales leadership, website design, and customer relationship management capabilities.

Inventory

Reflecting the Company's continued strengthening of its product assortment, inventory increased to \$100.4 million from \$88.3 million at the end of the first quarter of 2018, or 13.7%. The increase was attributable to new products added to the Company's assortment during the quarter. The increase in the second quarter of 2018 was higher than expected, as the Company was able to work with suppliers to accelerate the shipment of certain new products.

Long-Term Debt

Long-term debt increased \$4.3 million from \$25.2 in the first quarter of 2018 to \$29.5 in the second quarter of 2018. The increase was attributable to the expansion of the Company's product assortment resulting in an increase in inventory and capital investments associated with store remodels and merchandising.

Store Investment

As of June 30, 2018, the Company operated 140 stores in 31 states and the District of Columbia. The Company also remodeled three stores during the second quarter of 2018.

DIVIDEND

The Board of Directors has declared a quarterly dividend of \$0.05 per common share. The dividend is payable August 10, 2018 to shareholders of record at the close of business on July 30, 2018.

OUTLOOK

The Company updated its previously communicated annual outlook:

- Capital investment of approximately \$32 million, including remodeling and store display investment to support its product presentation strategy.
- Inventory investment of approximately 10% to 20% year over year by year-end. In the third quarter, we expect our
 inventory levels to remain closer to second quarter levels as the Company plans to continue to make additional
 investments in its assortment.
- Selling, general and administrative ("SG&A") expense increase of approximately \$7 million to support its service strategy, including increased expenses for (1) the addition of regional sales leader positions, (2) sales and warehouse staff compensation, (3) customer relationship management and content management capabilities, and (4) the addition of approximately 20 professional market managers. The approximately \$7 million increase in SG&A expense is incremental to the expected SG&A expense increases associated with a full year of operations for the fifteen stores opened in 2017 and the three new stores opening in 2018.

Longer term, the Company remains committed to achieving both Adjusted EBITDA margin and pretax return on capital employed of greater than 20%.

NON-GAAP INFORMATION

The Company presents Adjusted EBITDA to provide useful information to investors regarding the Company's performance.

Adjusted EBITDA for the second quarter of 2018 was \$15.1 million compared with \$18.8 million for the second quarter of 2017. See the "Adjusted EBITDA Reconciliation" table below for a reconciliation of GAAP net income to Adjusted EBITDA.

Adjusted EBITDA Reconciliation

(\$ in thousands)	Three Months June 30,			0017	ov o v (1)(2)	
	2018	% of net sales ⁽²⁾		2017	% of net sales ⁽¹⁾⁽²⁾	
Net income	\$ 4,958	5.3	%	\$ 7,723	8.6	%
Interest expense	597	0.6	%	448	0.5	%
Income taxes	1,924	2.1	%	3,491	3.9	%
Depreciation & amortization	6,978	7.5	%	6,256	7.0	%
Stock based compensation	598	0.6	%	928	1.0	%
Adjusted EBITDA	\$ 15,055	16.2	%	\$ 18,846	21.1	%
	Six Months E	nded				
(\$ in thousands)	June 30,					
	2018	% of net sales		2017	% of net sales ⁽¹⁾	
Net income	\$ 8,969	4.9	%	\$ 15,732	8.7	%
Interest expense	1,151	0.6	%	933	0.5	%
Income taxes	3,505	1.9	%	8,566	4.7	%
Depreciation & amortization	13,978	7.6	%	12,592	6.9	%

Stock based compensation	1,215	0.7	%	1,770	1.0	%
Adjusted EBITDA	\$ 28,818	15.7	%	\$ 39,593	21.8	%

(1) In prior periods, the Company also adjusted for special charges, including shareholder and other litigation costs. The Company has recast the Adjusted EBITDA presentation for the three and six months ended June 30, 2017 to conform to the current presentation.
(2) Amounts may not foot due to rounding.

Webcast and Conference Call

As announced on July 5, 2018, the Company will host a conference call via live webcast for investors and other interested parties beginning at 9:00 a.m. Eastern Time on Thursday, July 19, 2018. The call will be hosted by Bob Rucker, interim CEO, Kirk Geadelmann, CFO, Cabell Lolmaugh, Senior Vice President and COO, and Ken Cooper, Investor Relations.

Participants may access the live webcast by visiting the Company's Investor Relations page at <u>www.tileshop.com</u>. The call can also be accessed by dialing (844) 421-0597, or (716) 247-5787 for international participants. A webcast replay of the call will be available on the Company's Investor Relations page at <u>www.tileshop.com</u>.

Additional details can be located at <u>www.tileshop.com</u> under the Financial Information – SEC Filings section of the Company's Investor Relations page.

Contacts:

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About The Tile Shop

The Tile Shop (Nasdaq:TTS) is a leading specialty retailer of manufactured and natural stone tiles, setting and maintenance materials, and related accessories in the United States. The Tile Shop offers a wide selection of high quality products, exclusive designs, knowledgeable staff and exceptional customer service in an extensive showroom environment. Each store is outfitted with up to 50 full-room tiled displays which are enhanced by the complimentary Design Studio, a collaborative platform to create customized 3-D design renderings to scale, allowing customers to bring their design ideas to life. The Tile Shop currently operates 140 stores in 31 states and the District of Columbia, with an average size of 20,200 square feet and sells products online at www.tileshop.com.

The Tile Shop is a proud member of the American Society of Interior Designers (ASID), National Association of Homebuilders (NAHB), National Kitchen and Bath Association (NKBA), and the National Tile Contractors Association (NTCA). Visit <u>www.tileshop.com</u>. Join The Tile Shop (#thetileshop) on Facebook, Instagram, Pinterest and Twitter.

Non-GAAP Financial Measures

The Company calculates Adjusted EBITDA by taking net income calculated in accordance with GAAP, and adjusting for interest expense, income taxes, depreciation and amortization, and stock based compensation. In prior periods, the Company also adjusted for special charges, including shareholder and other litigation costs. The Company has recast the Adjusted EBITDA presentation for the three and six months ended June 30, 2017 to conform to the current presentation. Adjusted EBITDA margin is equal to Adjusted EBITDA divided by net sales. The Company calculates pretax return on capital employed by taking income from operations divided by total assets net of non-interest bearing debt. Non-interest bearing debt includes accounts payable, income taxes payable, other accrued liabilities, deferred rent and other long-term liabilities.

The Company believes that these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to the Company's financial condition and results of operations. Company management uses these non-GAAP measures to compare Company performance to that of prior periods for trend analyses, for purposes of determining management incentive compensation, and for budgeting and planning purposes. These measures are used in monthly financial reports prepared for management and the Board of Directors. The Company believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating ongoing operating results and trends and in comparing the Company's financial measures with other specialty retailers, many of which present similar non-GAAP financial measures to investors.

Company management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitations of these non-GAAP financial measures are that they exclude significant expenses and income that are required by GAAP to be recognized in the Company's consolidated financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which expenses and income are excluded or included in determining these non-GAAP financial measures. In order to compensate for these limitations, management presents non-GAAP financial measures in connection with GAAP results. The Company urges investors to review the reconciliation of these non-GAAP financial measures to the comparable GAAP financial measures and not to rely on any single financial measure to evaluate the business.

FORWARD LOOKING STATEMENTS

This press release includes "forward looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forward looking statements may be identified by the use of words such as "anticipate", "believe", "expect", "estimate", "plan", "outlook", and "project" and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forward looking statements include any statements regarding the Company's strategic and operational plan and expected financial performance (including the financial performance of new stores). Forward looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times at, or by, which such performance or results will be achieved. Forward looking statements are based on information available at the time those statements are made and/or management's good faith belief as of that time with respect to future events, and are subject to risks and uncertainties that could cause actual performance or results to differ materially from

those expressed in or suggested by the forward looking statements, including but not limited to unforeseen events that may affect the retail market or the performance of the Company's stores. The Company does not intend, and undertakes no duty, to update this information to reflect future events or circumstances. Investors are referred to the most recent reports filed with the SEC by the Company.

Tile Shop Holdings, Inc. and Subsidiaries Consolidated Balance Sheets (\$ in thousands, except share data)

	(Unaudited) June 30, 2018	(Audited) December 31, 2017
Assets		
Current assets:		
Cash and cash equivalents	\$ 9,907	\$ 6,621
Restricted cash	835	855
Trade receivables, net	3,217	2,381
Inventories	100,426	85,259
Income tax receivable	3,477	5,726
Other current assets, net	5,798	4,717
Total Current Assets	123,660	105,559
Property, plant and equipment, net	150,505	151,405
Deferred tax assets	10,636	11,654
Other assets	1,861	2,107
Total Assets	\$ 286,662	\$ 270,725
Liabilities and Stockholders' Equity Current liabilities: Accounts payable Current portion of long-term debt Income tax payable Other accrued liabilities Total Current Liabilities Long-term debt, net Capital lease obligation, net Deferred rent Other long-term liabilities Total Liabilities	\$ 33,577 6,958 50 27,137 67,722 22,498 509 42,938 4,205 137,872	\$ 30,771 8,833 17 22,413 62,034 18,182 576 41,290 4,769 126,851
Stockholders' Equity: Common stock, par value \$0.0001; authorized: 100,000,000 shares; issued and outstanding: 52,508,090 and 52,156,850 shares, respectively Preferred stock, par value \$0.0001; authorized: 10,000,000 shares; issued and outstanding: 0 shares Additional paid-in-capital Accumulated deficit Accumulated other comprehensive loss Total Stockholders' Equity Total Liabilities and Stockholders' Equity	5 - 176,124 (27,331) (8) 148,790 \$ 286,662	5 - 180,109 (36,239) (1) 143,874 \$ 270,725

Tile Shop Holdings, Inc. and Subsidiaries Consolidated Statements of Operations (\$ in thousands, except share, and per share data) (Unaudited)

 Three Months Ended

 June 30,
 2017

 2018
 2017

 \$ 92,914
 \$ 89,464

 Six Months Ended

 June 30,

 2018
 2017

 \$ 184,048
 \$ 181,599

Cost of sales Gross profit	27,602 65,312			27,116 62,348		54,698 129,350		54,506 127,093	
Selling, general and administrative expenses	57,870			50,748		115,797		101,960	
Income from operations	7,442			11,600		13,553		25,133	
Interest expense	(597)		(448)	(1,151)	(933)
Other income	37			62		72		98	
Income before income taxes	6,882			11,214		12,474		24,298	
Provision for income taxes	(1,924)		(3,491)	(3,505)	(8,566)
Net income	\$ 4,958		\$	7,723		\$ 8,969		\$ 15,732	
Income per common share: Basic	0.10		•	0.15		0.17		0.31	
Diluted	\$ 0.10		\$	0.15		\$ 0.17		\$ 0.30	
Weighted average shares outstanding:	54 007 004			54 000 450		54 004 400		54 570 004	
Basic	51,887,094			51,633,150		51,884,402		51,578,691	
Diluted	52,019,881			52,223,183		51,996,263		52,111,134	
Dividends declared	\$ 0.05		\$	0.05		\$ 0.05		\$ 0.05	

Tile Shop Holdings, Inc. and Subsidiaries Rate Analysis (Unaudited)

	Three Months Ended					Six Months Ended						
	June 30,				June 30	,						
	2018		2017		2018		2017					
Gross margin rate	70.3	%	69.7	%	70.3	%	70.0	%				
SG&A expense rate	62.3	%	56.7	%	62.9	%	56.1	%				
Income from operations margin rate	8.0	%	13.0	%	7.4	%	13.8	%				
Adjusted EBITDA margin rate	16.2	%	21.1	%	15.7	%	21.8	%				

Tile Shop Holdings, Inc. and Subsidiaries Consolidated Statements of Cash Flows (\$ in thousands) (Unaudited)

	Six Months Ended June 30,			
	2018	2	017	
Cash Flows From Operating Activities				
Net income	\$ 8,969	\$	15,732	
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation & amortization	13,978		12,592	
Amortization of debt issuance costs	338		349	
Loss on disposals of property, plant and equipment	344		152	
Deferred rent	1,877		1,552	
Stock based compensation	1,215		1,770	
Deferred income taxes	1,019		2,523	
Changes in operating assets and liabilities:			-	
Trade receivables	(836)	(610)
Inventories	(15,167)	7,009	
Prepaid expenses and other assets	(1,217)	5,139	
Accounts payable	2,016		(1,015)
Income tax receivable / payable	2,281		382	
Accrued expenses and other liabilities	4,429		(10,747)

Net cash provided by operating activities		19,246		34,828	
Cash Flows From Investing Activities					
Purchases of property, plant and equipment		(13,149)	(20,000)
Proceeds from the sale of property, plant and equipment		15		-	
Net cash used in investing activities		(13,134)	(20,000)
Cash Flows From Financing Activities					
Payments of long-term debt and capital lease obligations		(32,638)	(34,646)
Advances on line of credit		35,000		25,000	
Dividends paid		(5,200)	(5,168)
Proceeds from exercise of stock options		-		102	
Employee taxes paid for shares withheld		-		(211)
Net cash used in financing activities		(2,838)	(14,923)
Effect of exchange rate changes on cash		(8)	8	
Net change in cash		3,266		(87)
Cash, cash equivalents and restricted cash beginning of period		7,476		12,948	
Cash, cash equivalents and restricted cash end of period	\$	10,742	\$	12,861	
Cash and cash equivalents	¢	9,907	¢	12,006	
Restricted cash	Φ	9,907 835	4	855	
		030		600	
Long-term restricted cash	¢	- 10,742	¢	-	
Cash, cash equivalents and restricted cash end of period	Φ	10,742	¢	12,861	
Supplemental disclosure of cash flow information					
Purchases of property, plant and equipment included in accounts payat	ble and accrued expenses \$	1,488	\$	2,407	
Cash paid for interest		1,124		936	
Cash paid (received) for income taxes, net		186		5,817	



Tile Shop Holdings, Inc.